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GUAJOLOTE RANCH
SHEEP HILL
DILLEY
TEXAS

Oct 11-1948.

Dear Dr. Seal:

I am writing you this not to try to hinder but to help you to give your whole time to the development of Poly.

The master Plans were worked out when as yet we were only beginning H.S. and finished when the College began to function. I as founder had to do it. I did not get as many buildings erected as I had hoped. But I realized that in order to raise money I had to convince the givers of two things: 1st that we had a master plan - not just a plan for 200 or three hundred students & a plan scientifically worked out so as no building would have to be knocked down as an eyesore or out of place. 2d that every dollar the donor gave

would do the work of \$2.00. And we did it. We erected and furnished the two dormitories at a cost of \$60,000.00 each - much less than half what such ^{buildings} cost the Univ. of Puerto Rico.

This Master Plan will let the new president pick up the relay from his predecessor and double his speed because the track (the General Plans) are all arranged - even to auto and foot paths all over the campus.

I was astounded that no trustee had fully informed you of the Master Plans and other details which will take you some time to catch on ^{with} 100% understanding of our objectives and method of operation. You are up against a hard job at your age to push forward and not to fail. The school in Chile, I happened to understand a great deal about in some 25 years ago when it was trying to move out of town to larger campus. The Principal

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 GUAJOLOTE RANCH
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 TEXAS

asked me to help him, at the suggestion of the Foreign Bd., and it was my joy to do so in every way I could over several week's time. You have one great advantage - in the perfect use of the Spanish which I am sure all the Puerto Ricans appreciated.

The Faculty of an accredited College is very individualistic and know what ought to be done. They will all take suggestions but are far more likely to give the President suggestions very definite. A junior College or H.S. Faculty are not so.

You may get an efficient money raiser and my hope ^{is that} you have found such. It will be a year before he can get returns and I am afraid at the end of the year you will be the money raiser and president. With

a Master Plan all thought out and a
good efficient team along with a
honest Burras - the president can
very well spend a great deal of his
time at raising money.

Just like let me say after 25 years
of being almost every thing - you must
raise in Puerto Rico atleast \$150,000.
to \$200,000.00 to be able to con-
vince monied men in U.S.A. to
help. P. Rico is out of the circle of
their business dealings that is of
the great majority.

I want to assure you of my
prayers for your abundant success.
What you do, you have to do quickly
because a crisis will shut you
off completely. I passed through
one depression and know. Please
do not think I am betting in and
trying to make you follow my way.
The Master Plans are yours to carry out
in the style of architecture and location
on the Plans. How you are going to do it -
is your question. At your age you can
hardly hope to get it started till you are ready
to stop. May God bless you richly. Sincerely,
J. Will Harris